Rubric for Evaluating North Carolina's School-Based Occupational Therapists

Standard 1: School-ba	ased occupational <u>thera</u>	pists demonstrate leade	rship, advocacy, a <u>nd co</u>	llaborative and et <u>hical</u>
practice.	_	-		
Developing	Proficient	Accomplished	Distinguished	Not Demonstrated (Comment Required)
		therapists support and pror		
		actively implement school,	department, district, State, a	and professional goals and
provide guidance to others	U U U U U U U U U U U U U U U U U U U		-	
	and	and	and	
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
 Ensures the safety of the occupational therapy service delivery process. Demonstrates knowledge of: The scope of school-based occupational therapy practice, including philosophy, principles, theories, and practice concepts; Standards, regulations, and laws that impact school-based practice; Goals of the district, department, and school. 	 Articulates information about school-based occupational therapy practice and philosophy. Participates in developing and/or implementing the goals and priorities outlined in the district and department improvement plan. 	 Assumes leadership roles in the department. Plans and implements educational programs for department and school staff. Ensures the effectiveness of the occupational therapy service delivery process. Participates in hiring, mentoring, and/or supporting other occupational therapists, interns, or school-based occupational therapy students. 	 Assists other staff with understanding and applying regulations and policies that impact school-based occupational therapy. Provides input into the update of state and district policies and procedures designed to help occupational therapists operationalize district, State, and federal laws and regulations. Guides others to develop professional goals and skills. 	

Standard 1: School-b practice.	ased occupational thera	pists demonstrate leade	rship, advocacy, and co	llaborative and ethical
Developing	Proficient	Accomplished	Distinguished	Not Demonstrated (Comment Required)
Element b. Teamwork. professional learning com occupational therapists pr students. They anticipate	School-based			
	and	and	and	
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
 Establishes professional relationships with colleagues. Responds to school staff and parents' requests in a timely manner. Adheres to approved procedures for communicating with school staff, parents and students. Contributes to: IEP meetings and processes; Departmental and professional meetings. 	 Contributes to a positive, productive, cooperative, and supportive work environment. Collaborates with educational personnel as essential partners in implementing student plans. Uses an occupation-based approach to collaborate with the team to achieve student outcomes. Educates school personnel, parents, and students about occupational therapy services. Maintains contact with community agencies and professionals. 	 Models positive interactions with: Students; Parents; Other occupational therapists; Educators; Members of the school community. Initiates new partnerships with community agencies and professionals. Shares ideas to help colleagues in times of need. Participates in departmental committees or work groups. 	 Participates in school, community, state, and/or national committees or task forces. Leads IEP meetings to resolve complex situations to meet student needs. 	

	ndard 1: School-ba	ased occupational thera	apists demonstrate lead	ership, advocacy, and co	llaborative and ethical		
	Developing	Proficient	Accomplished	Distinguished	Not Demonstrated (Comment Required)		
Element c. Vision. School-based occupational therapists embrace, communicate, and contribute to the strategic visit district, department and assigned schools to help ensure that all students are equipped and prepared with life skills for School-based occupational therapists articulate core beliefs and values of the profession, department and local district standards of excellence to create a professional learning community. and and							
	e occupational rapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:			
	Is aware of the department/school/ district vision that all students are prepared for the 21 st	Participates in implementing the department/school/ district vision.	 Monitors progress toward achieving the department/ school/district vision. 	Participates in developing the department/school/ district vision.			
	century. Is aware of national professional vision, core values, and beliefs.	 Articulates a vision for: Students; Occupational therapy department/ program; Exceptional Child 	 Adjusts programs in order to address local trends and issues. 	 Instills in others a desire to improve student outcomes. Articulates and develops goals for 			
	benets.	 department; School/District. 	Assists others in: Adhering to professional	the department and district.			
			standards and values; Achieving professional goals.	Anticipates and prepares for current and future professional trends on state or national level.			

Standard 1: School-b practice.	pased occupational thera	pists demonstrate leade	ership, advocacy, and co	llaborative and ethical
Developing	Proficient	Accomplished Distinguished		Not Demonstrated (Comment Required)
	ool-based occupational thera egrity, fair treatment, and res			pational therapists
	and	and	and	
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
 Abides by: The Code of Ethics for North Carolina Educators; Code of Professional Practice and Conduct for North Carolina Educators. American Occupational Therapy Association Code of Ethics; American Occupational Therapy Association Standards of Practice; (See Appendix A). 	 References applicable local, state, and professional standards to guide ethical decision making in school- based practice. Reports unsafe or unethical situations to appropriate entity. Consults with supervisor or ethics committee to resolve ethical issues. 	 Encourages colleagues to uphold high ethical standards. Models respect for the dignity, privacy, and confidentiality of others within the work environment. 	 Models the profession's ethical principles and core values when assessing, clarifying, and resolving potential ethical and/or regulatory conflicts. Contributes to the development of departmental policies and protocols related to ethics. Provides professional development on ethics. 	
 Accepts responsibility for actions and decisions that affect student outcomes. Respects the dignity, privacy, and confidentiality of students, families, and other professionals. 				
Participates in ethics training and/or education.				

Standard 1: School-ba	ased occupational thera	pists demonstrate leade	rship, advocacy, and co	llaborative and ethical
Developing	Proficient	Accomplished	Distinguished	Not Demonstrated (Comment Required)
learning and occupational improve educational and s	therapy programs and servi support services to promote	herapists advocate for positi ice delivery. They participa positive student outcomes, -based, policy-compliant ser	te in the implementation of particularly through promot	initiatives designed to ing disability awareness
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
Knows about policies and practices affecting student learning.	Supports policies and practices affecting student learning.	Participates in developing policies and practices affecting student learning.	 Actively participates, promotes, and provides strong supporting evidence 	
Knows about policies and practices affecting occupational therapy programs and service delivery.	Supports policies and practices affecting occupational therapy programs and service delivery.	Participates in developing policies and practices affecting occupational therapy programs	 for implementation of initiatives to improve education. Actively participates, promotes, and 	
Knows about disability awareness at the school and district level.	Supports disability awareness at the school and district level	 and service delivery. Participates in developing policies and practices regarding disability awareness at the school and district level. 	provides strong supporting evidence for implementation of initiatives to improve occupational therapy programs and service delivery.	
			Actively participates, promotes, and provides strong supporting evidence for implementation of initiatives to improve disability awareness at the school and district level.	

	Developing	Proficient	Accomplished	Distinguished	Not Demonstrated (Comment Required
no				value supervision that provi al practice to positively impa	des support, education,
		and	and	and	
	e occupational rapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
	Understands the importance of the supervision process. Seeks feedback from supervisors and colleagues. Modifies behavior based on supervisory feedback.	 Participates in the supervisory process to increase professional knowledge and skills. Supervises and provides feedback to assigned staff, fieldwork students, and volunteers. 	 Provides education and training of staff, fieldwork students, and volunteers. Positively impacts the work of colleagues by sharing best practice strategies. 	 Develops and oversees fieldwork student and/or mentoring program. Supervises/oversees occupational therapy-generated programs. Assists other staff in identifying professional goals. 	
	Reports of formal and Documentation of pro Documentation of ser monitoring, progress Documentation of se Communications, fee Minutes, attendance I Documentation of tra Documentation of pr Documentation of pr Documentation of pr Documentation of se district/school and de	notes, service logs, etc.) rvice on committees, work dback and/or surveys from ogs and agendas from meet inings, in-services and work ogram review and planned/ se of professional, student, p ofessional certifications/ m	tinuing competence activit a, IEP development, interve groups and special projects stakeholders (parents, stud ings schop presentations; and re /implemented developmen program, and school wide memberships /specialty cert nuing competence activitie and goals/ improvement pl	ention plans, data sheets, cor s ents, community members, o elated materials (agendas, ha t activities data in making service/inter- ifications es and/or grants, aligned with ans	colleagues) ndouts, feedback) vention decisions
Co	mments of Person Be	ing Evaluated: (Optional)	,		

Standard 2: School-ba	ased occupational thera	pists promote a respectf	ful environment for dive	erse populations.
Developing	Proficient	Accomplished	Distinguished	Not Demonstrated (Comment Required)
Element a. Communicat listener, and they adapt th others in communicating e	eir communication for their	ional therapists use languag audiences. They are active	e that is appropriate and eas listeners, respect cultural d	sily understood by the ifferences, and assist
	and	and	and	
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
services in the least restric	listening strategies. esses self clearly accurately: Orally; In writing. hent b. Least Restrictive Environment. School		 Facilitates effective communication between and among students, families, educators, and other professionals. Provides a range of resources and services that address student, family, and community needs. Ed occupational therapists help to ensure that even and y monitor service delivery to reflect the least resources and services that address student, family, and community needs. 	
students with differing net	eds.	nool personnel to develop ar		ontexts and strategies for
The occupational therapist:	and The occupational therapist:	and The occupational therapist:	and The occupational therapist:	
 Articulates the: Range of environments in which students may be served; Dynamic nature of occupation in the least restrictive environment. 	Provides services in the least restrictive environments.	 Encourages and supports team members to serve every student in the least restrictive environment. Actively engages others in work that supports students' unique learning and developmental needs. 	 Trains families and other professionals to understand the range of learning environments available for students. Expands and enhances knowledge and awareness of the full range of support least restrictive environments at the department, school, and district levels. 	

Standard 2: School-b	ased occupational thera	pists promote a r <u>espect</u>	ful environment f <u>or div</u> e	erse populations.
Developing	Proficient	Accomplished	Distinguished	Not Demonstrated (Comment Required)
culture, ability, and other the students, families, and	chool-based occupational th factors on development and l staff they serve. School-ba clusive, and flexible for ever	personality. They adapt prosed occupational therapists	ofessional activities to reflect	et these differences among
	and	and	and	
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
Acknowledges the influence of race, ethnicity, gender, religion, socio- economics, and culture on students' development and attitudes.	 Respects and embraces diversity/ perspectives of others. Understands own position on matters of diversity and reflects on and changes position as appropriate. 	 Models understanding and respect for cultural differences. Creates situations in which students may demonstrate understanding of and respect for diversity. Encourages others to understand and respect students' diversity. 	 Promotes a deep understanding of diversity through the integration of culturally sensitive materials. Participates in the development of department, school, and/or district policies to promote respect and understanding of diversity. Works at the state and national level to promote engagement of individuals from diverse backgrounds in the profession. 	

Examples of artifacts that may be used to demonstrate performance:

- □ Communications/observations of mentoring/supervisory activities
- **D** Reports of formal and informal peer review
- Documentation of professional development/continuing competence activities
- Documentation of services provided (evaluations, IEP development, intervention plans, data sheets, contact notes, progress monitoring, progress notes, service logs, etc.)
- Documentation of service on committees, work groups and special projects
- Communications, feedback and/or surveys from stakeholders (parents, students, community members, colleagues)
- □ Minutes, attendance logs and agendas from meetings
- Documentation of trainings, in-services and workshop presentations; and related materials (agendas, handouts, feedback)
- Documentation of program review and planned/implemented development activities
- Documentation of use of professional, student, program, and school wide data in making service/intervention decisions
- Documentation of professional certifications/ memberships /specialty certifications
- Documentation of professional development/continuing competence activities on diversity, cultural attitudes and awareness
- Service on committees, work groups and special projects to support diversity, cultural awareness and range of student environments
- □ Student profiles documented in written reports
- Documentation of collaboration/cooperation with ESL teachers
- Documentation of activity planning /implementation to incorporate cultural awareness

Evaluator Comments: (Required for all "Not Demonstrated" ratings, recommended for all ratings.)

Comments of Person Being Evaluated: (Optional)

Developing	Proficient	Accomplished	Distinguished	Not Demonstrated (Comment Required)
accordance with local, st professional responsibili	dministration and Manage ate, and federal requirements ty for safe, effective, and tim ional therapy systems and se	s and best practice guideline hely delivery of occupational	s. School-based occupation	structure work tasks in al therapists assume
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
 Prioritizes and schedules work tasks. Maintains current student files for use by authorized school personnel. Seeks information about best practice guidelines which impact program administration. 	 Manages inventory of therapeutic equipment and assessments. Contributes data for budget planning. Submits administrative reports as required. 	 Ensures that workloads are: Reasonable. Evenly distributed. Makes appropriate materials and assessments available for use. Collects and analyzes data to improve the occupational therapy program. 	 Shares effective work place processes and materials with other districts or states. Consistently collects and uses data to make decisions regarding administration and management of the occupational therapy program. 	
	d Laws. School-based occup standards, best practice guid		edgeable and skillful regard	ling state and federal
legislation, professional	and	and	and	
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
Abides by all NCBOT, AOTA, IDEA, DPI, and local policies, standards, and best practice guidelines	Ensures program compliance with NCBOT, AOTA, IDEA, DPI, and local policies, standards, and best practice guidelines.	Shares knowledge of current legislative and procedural issues that affect students and school- based practice.	 Participates on state or national task forces to develop best practice guidelines for school-based occupational therapy. Participates in policy revision and/or development 	

Standard 3: School-b educational settings.	ased occupational thera	pists apply the skills and	l knowledge of their pro	ofession within			
Developing	• •		Distinguished	Not Demonstrated (Comment Required)			
engaged and responsive to	eam members, as evidenced	ional therapists are flexible, by adhering to deadlines, se sitive attitude. They demon	etting priorities, and setting strate safe, healthy, and erg	appropriate limits. They			
	and	and	and				
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:				
 Demonstrates: Safe work practices; A positive professional approach to the work; Healthy and ergonomically correct work practices; Eagerness to learn. 	 Completes assigned work with a positive attitude. Is self-directed. Uses time and resources efficiently. 	work with a positive attitude.flexibility, adaptability and agility in approach.colleagues, and leadership as being an example of excellence with respect to attitude, attitude in colleaguesUses time and resourcesImage: Colleagues and respect to attitude, colleaguescolleagues, and leadership as being an example of excellence with respect to attitude, skills, and professionalism.					
	at may be used to demonst	rate performance:					
 Communications/obs Reports of formal and Documentation of pro Documentation of semmonitoring, progress 	 Reports of formal and informal peer review Documentation of professional development/continuing competence activities Documentation of services provided (evaluations, IEP development, intervention plans, data sheets, contact notes, progress monitoring, progress notes, service logs, etc.) 						
 monitoring, progress notes, service logs, etc.) Documentation of service on committees, work groups and special projects Communications, feedback and/or surveys from stakeholders (parents, students, community members, colleagues) Minutes, attendance logs and agendas from meetings Documentation of trainings, in-services and workshop presentations; and related materials (agendas, handouts, feedback) Documentation of program review and planned/implemented development activities Documentation of use of professional, student, program, and school wide data in making service/intervention decisions Documentation of professional certifications/ memberships /specialty certifications Documentation of data collection, interventions and outcomes to guide student/program services Service on committees and work groups for program and policy changes Documentation of program administration and management activities (referral logs, caseloads, student files, calendars, schedules year-end reports, equipment inventory) Use of local, state and national standards and best practice guidelines in student services and documentation Documentation of special awards, recognitions, letters 							

Evaluator Comments: (Required for all "Not Demonstrated" ratings, recommended for all ratings.)

Comments of Person Being Evaluated: (Optional)

Standard 4: School-b functional independer	based occupational thera nce.	pists facilitate student le		lent performance and Not Demonstrated
Developing	Proficient	Accomplished	Distinguished	(Comment Required)
	lina Standard Course of St upport student progress in th			r practice in school-
,	and	and	and	
The occupational therapist: Articulates school- related occupations across grade levels.	The occupational therapist: Uses the North Carolina Standard Course of Study to facilitate student	 The occupational therapist: Guides others in using the North Carolina Standard 	The occupational therapist: Develops and presents workshops,	
References the North Carolina Standard Course of Study in occupational therapy practices and processes.	progress in school- related occupations.	<i>Course of Study</i> to facilitate student progress in school- related occupations.	in-services, or presentations on using the North Carolina Standard Course of Study to facilitate student progress in school- related occupations.	
on evaluation data. They assessments; plan interve	sed Practice. School-based review current occupationa ntions based on research; bu k based on analysis of evide	l therapy and other pertinen ild and work from their own	t professional literature; use	reliable, valid
The occupational therapist:	and The occupational therapist:	The occupationalThe occupationaltherapist:therapist:		
 Defines evidence- based practice. Locates evidence resources. 	 Provides evidence-based occupational therapy services. Uses professional literature, continuing education content, client evidence, and clinical experience to make decisions. 	 Investigates and selects alternative research-based approaches to develop and revise plans of care. Participates in research activities. 	 Provides training regarding evidence-based practice. Contributes to the professional evidence base by presenting/ publishing findings. 	
	 Modifies interventions based on evidence. 			

	Developing		Proficient		Accomplished		Distinguished	Not Demonstrated (Comment Required
obs app plac	ervation, standardized ropriate. They interpre- cement, accommodatio	asses et eva ons, s	ssments, interviews, file aluation data for the stu upports, and services. S	e rev ident Schoo	iews, student work san 's team to assist with d ol-based occupational t	nples ecisi heraj	, and other inquiry met ons regarding special e pists serve on student i	ducation eligibility, goal
	•	•••	and	•••	and	•••	and	
	e occupational rapist:	The occupational therapist:		The occupational therapist:		The occupational therapist:		
	Completes and documents occupational therapy evaluation results.		Evaluates student's ability to participate in life at school. Identifies and analyzes school-		Demonstrates keen, insightful evaluation and reporting skills. Mentors and		Holds specialty certification in particular assessment types. Develops data	
	Adheres to data collection time lines, formats, and standards, required by local, state, and federal policies.		based occupations the student wants and needs to perform. Assesses		educates team members on applicability of technical evaluation data to school context.		collection tools and trains others in their use.	
	Gathers data from teachers and parents.		environments in which student occupations occur.		Educates current and potential referral sources			
	Actively pursues competence in administration of standardized		Shares and interprets relevant evaluation data with team members.		about the scope of occupational therapy services and the process of initiating occupational			
	assessments.		Demonstrates competence in selection and use of		therapy evaluation.			
			standardized assessments.		Promotes the acquisition and use of current assessment tools and processes.			

Developing	Proficient	Accomplished	Distinguished	Not Demonstrat (Comment Requir
progress monitoring data, the context in which the s	and the least restrictive env tudent routinely performs th	vironment in planning servic ne targeted skill or ability, in	carefully consider evaluation ces that meet the needs of st n collaboration with instruct of knowledge, life a career s	udents. They interven ional staff. Interventio
	and	and	and	
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
 Uses interventions that are appropriate for student's age, grade, cognitive level, interests, and aptitudes. Expands repertoire of intervention ideas/options. Delivers 	 Examines intervention effectiveness. Modifies the intervention plan based on changes in the student's needs, goals, and performance. 	 Demonstrates innovative and unique occupation- based intervention planning. Demonstrates consistent energy and enthusiasm for providing intervention. 	Presents at state or national conferences on innovative interventions.	
occupation-based, educationally relevant occupational therapy services.	□ Facilitates the transition or exit process in collaboration with IEP team.	Leads collaborative, long-term, and/or project-based interventions at the classroom and school level.		
Adheres to IEP in planning and providing interventions.	 Adapts, accommodates, and modifies environment, including assistive technology and training instructional staff. 	Describes/explains instances of therapeutic use of self.		

Examples of artifacts that may be used to demonstrate performance:

- □ Communications/observations of mentoring/supervisory activities
- □ Reports of formal and informal peer review
- Documentation of professional development/continuing competence activities
- Documentation of services provided (evaluations, IEP development, intervention plans, data sheets, contact notes, progress monitoring, progress notes, service logs, etc.)
- Documentation of service on committees, work groups and special projects
- Communications, feedback and/or surveys from stakeholders (parents, students, community members, colleagues)
- □ Minutes, attendance logs and agendas from meetings
- Documentation of trainings, in-services and workshop presentations; and related materials (agendas, handouts, feedback)
- Documentation of program review and planned/implemented development activities
- Documentation of use of professional, student, program, and school wide data in making service/intervention decisions
- Documentation of professional certifications/ memberships /specialty certifications
- Documentation of professional development plan, including progress towards goals and self-assessment
- Documentation of professional development/competence activities in use of occupations, assessment tools and educationally relevant services
- Documentation of research activities, publications, article review

Evaluator Comments: (Required for all "Not Demonstrated" ratings, recommended for all ratings.)

Comments of Person Being Evaluated: (Optional)

Developing	Proficient	Accomplished	Distinguished	Not Demonstrated (Comment Required)		
Element a. Professional Development. School-based occupational therapists continually participate in high quality professional development specific to school-based occupational therapy practice that reflects a global view of educational practices, includes 21 st century skills and knowledge, and aligns with the State Board of Education priorities and initiatives. They use input from stakeholders, to continually assess, maintain, expand, and document their competence in school-based practice.						
	and	and	and			
The occupational therapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:			
Identifies strengths and needs drawing from multiple data sources.	Participates in relevant continuing competence activities to improve school-	Presents at local, regional or state, professional conferences.	Earns a specialty certification relevant to school- based practice.			
Adheres to the approved professional development plan.	based practice.Completes formal self-assessment.	 Routinely shares new knowledge with others. 	Presents at state or national professional conferences.			
	Participates in peer- review.		Participates as an occupational therapy representative on state or national committees and organizations.			

Developing	Proficient	Accomplished	Distinguished	Not Demonstrated (Comment Required
comprehensive occupation	onal therapy services on stud	therapists systematically and lent performance. They colle plan future services, and ada	ect and interpret data from a	tiveness of variety of sources to
	and	and	and	
The occupational herapist:	The occupational therapist:	The occupational therapist:	The occupational therapist:	
 Monitors and documents student progress. Reports student progress to team members. 	 Evaluates effectiveness of occupational therapy services using: Multiple methods; and Multiple data sources. Selects outcome measures related to the student's ability to engage in occupations at school. Identifies and uses 	 Leads the collection, interpretation, and reporting of student outcome data within multi-disciplinary teams. Synthesizes data on student progress and current research to design and inform future actions. 	 Creates innovative progress monitoring tools Publishes or presents an efficacy study or case study in an occupational therapy text or journal. 	
	progress monitoring tools.			
	nat may be used to demons		I	L
 Reports of formal ar Documentation of pr Documentation of semonitoring, progress Documentation of s Communications, fe Minutes, attendance Documentation of tr Documentation of p Documentation of u Documentation of p 	ervices provided (evaluation s notes, service logs, etc.) ervice on committees, work edback and/or surveys from logs and agendas from mee ainings, in-services and wor rogram review and planned use of professional, student, professional certifications/ n	ntinuing competence activities s, IEP development, interven groups and special projects stakeholders (parents, studer	tion plans, data sheets, cont its, community members, co ted materials (agendas, han activities ita in making service/intervo cations	olleagues) douts, feedback)

Evaluator Comments: (Required for all "Not Demonstrated" ratings, recommended for all ratings.)

Comments of Person Being Evaluated: (Optional)

Rubric Signature Page

Occupational Therapist Signature	Date
Principal/Evaluator Signature	Date
Principal/Evaluator Signature (Signature indicates question above regarding comments has bee	Date <i>n addressed)</i>

Note: The occupational therapist's signature on this form represents neither acceptance nor approval of the report. It does, however, indicate that the occupational therapist has reviewed the report with the evaluator and may reply in writing. The signature of the principal or evaluator verifies that the report has been reviewed and that the proper process has been followed according to the North Carolina State Board of Education Policy for the School-Based Occupational Therapist Evaluation Process.